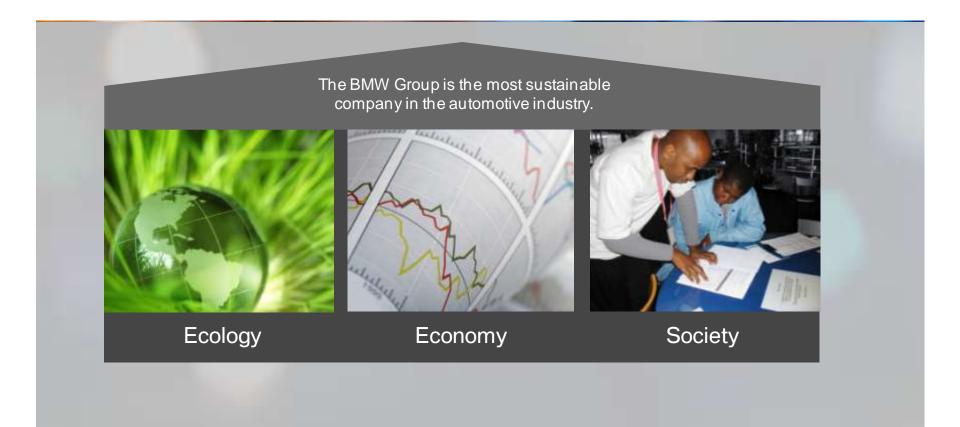


THE FUTURE OF SUSTAINABLE MOBILITY. LEADING (E)-MOBILITY INTO A NEW ERA.





IN 2012, THE BMW GROUP WAS RANKED SUPERSECTOR LEADER IN THE DOW JONES SUSTAINABILITY INDEX FOR THE 8TH TIME.



THE FUTURE OF MOBILITY.



Environment

Climate change and the subsequent effects



Urbanisation

By 2030, over 60 % of world population will live in cities



Politics and Regulations

CO2 - and fleet regulations, Restrictions on imports

DRIVING FACTORS

Economics

Shortage of resources, increase in the price of fossil fuels



Culture

Sustainable mobility as part of a modern urban lifestyle; assumption of social responsibility



Customer Expectations

Changing values



THE BMW GROUP STRATEGY.



STRATEGIC OBJECTIVES OF BMW i AS DERIVED FROM THE CORPORATE STRATEGY NUMBER ONE.



Growth

Shaping the future

Profitability

Access to new technologies/ customers

BMW i.

Generate growth

- New target groups.
- New products and services.



Technologies/ customers

- Pioneering technologies and design.
- Visionary services.
- New sales concepts.



Shaping the future

- Sharpen BMW image as sustainable and innovative brand.
- Differentiation from competition.
- **Futureproof** product portfolio.



BMW i A SUSTAINABLE MOBILITY PORTFOLIO COVERS CAR USER AND NON CAR USER, FOCUSING ON URBAN MOBILITY.



STRATEGY NUMBER ONE – MANAGING THE TECHNOLOGICAL CHANGE TO REMAIN FUTURE PROOF.



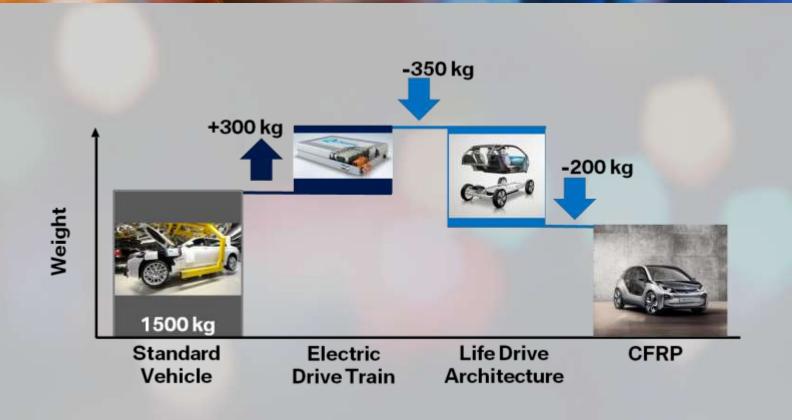
SUSTAINABILITY DEFINES THE PRODUCT LIFE CYCLE.



MINI E AND BMW Active E SERVE AS KEY LEARNING PROJECTS FOR THE BMW i3.



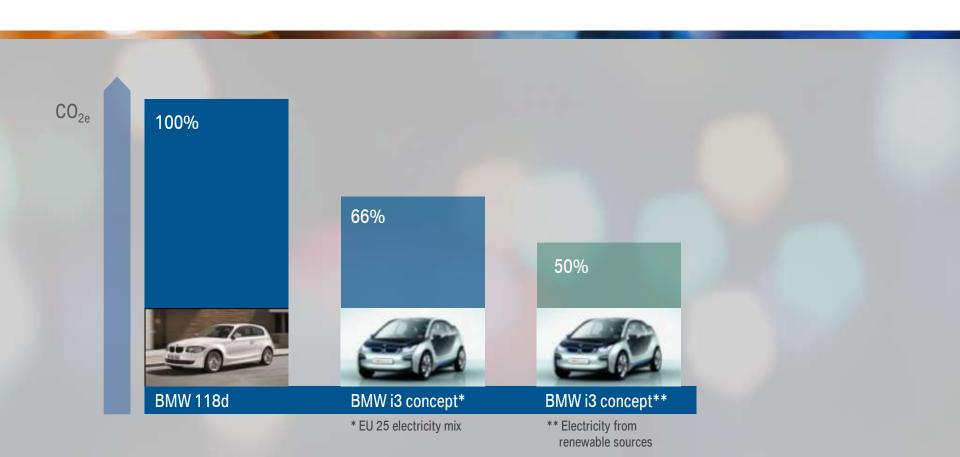
AN EXTREME LIGHTWEIGHT VEHICLE DUE TO ITS LIFEDRIVE ARCHITECTURE AND CFRP MATERIALS.



THE BMW i3 – THE MAIN USPs AS A CLEAR DIFFERENTIATION.



GLOBAL WARMING POTENTIAL IN THE PRODUCT LIFE CYCLE SIGNIFICANTLY LOWER.



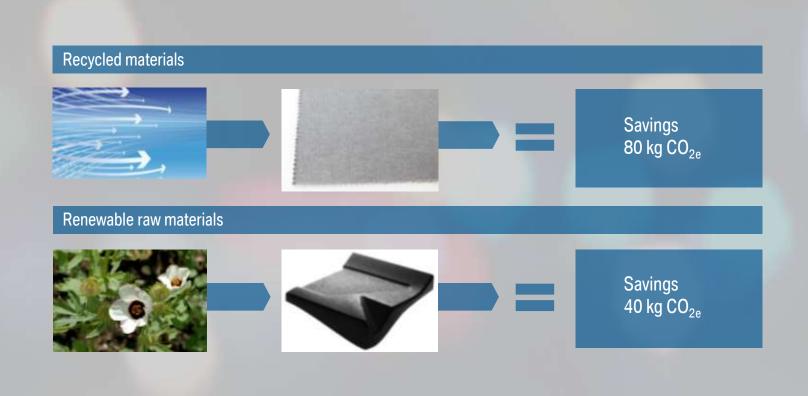
80% OF THE ALUMINIUM USED IS EITHER RECYCLED OR PRODUCED WITH RENEWABLE ENERGY.







25% OF THE WEIGHT OF THERMOPLASTICS USED IS REPLACED BY RECYCLED/RENEWABLE RAW MATERIALS.



50% LESS CO₂ (EQUIVALENT) EMISSIONS IN BMW i CFRP PRODUCTION COMPARED TO CONVENTIONAL CFRP PRODUCTION.



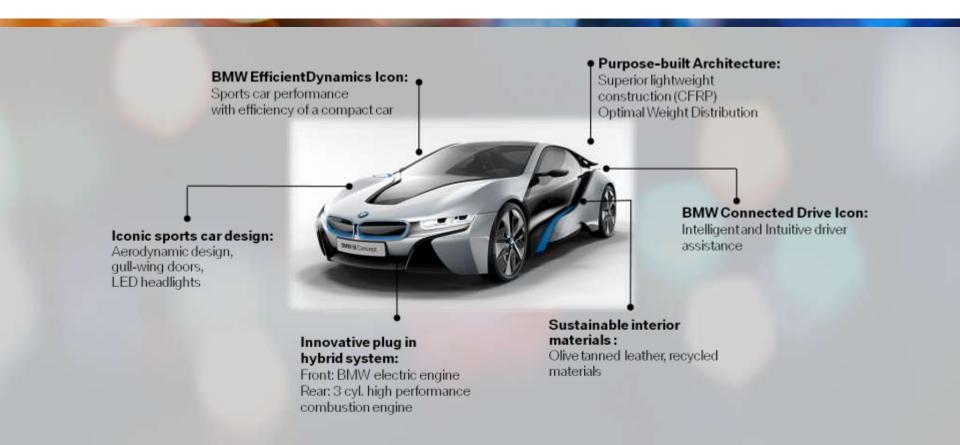




THE BMW i8 CONCEPT – THE MOST PROGRESSIVE SPORTSCAR.



THE BMW i8 – THE MAIN USPs AS A CLEAR DIFFERENTIATION.



THE TWO BOOKENDS OF THE PRODUCT PORTFOLIO SERVE THE MOBILITY NEEDS IN MEGACITIES.

Mobility needs

Megacity escape



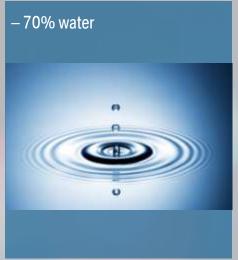
Megacity commuting



Megacity traffic

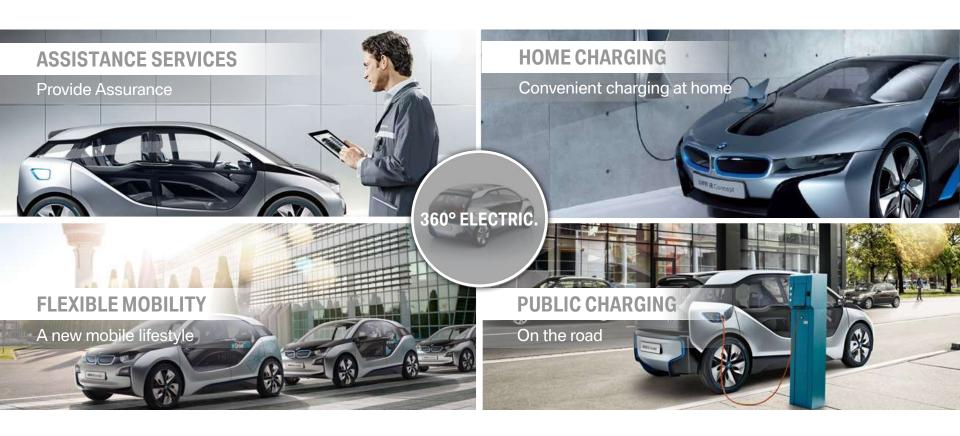
PRODUCTION OF BMW i MODELS IN LEIPZIG IS SETTING BENCHMARKS IN THE AUTOMOTIVE INDUSTRY.







BMW i WILL PROVIDE FLEXIBLE MOBILITY.



E-MOBILITY IS FAR MORE THAN JUST ZERO EMISSION.

